



Business Development, Project Management, Planning & Environment Committee Charter

1. OBJECTIVES

The Business Development, Project Management, Planning & Environment Committee (the Committee) is a sub-committee of the Board of Directors of Port of Townsville Limited (the Corporation).

The primary objective of the Committee is to assist the Board of Directors in fulfilling its responsibilities to maximise trade and business growth opportunities, ensure the long-term sustainable development of the port and monitor compliance with planning and environment statutory and regulatory standards defined under relevant State and Federal legislation.

The Committee does not replace or replicate established management responsibilities and delegations, the responsibilities of other executive management groups within the Corporation, or the reporting lines and responsibilities of either the internal audit or external audit functions. The Committee does not have executive power with regard to its findings and recommendations.

2. DUTIES AND RESPONSIBILITIES

The Committee may consider any matters relating to the business development, project management and planning & environmental practices of the Corporation. In addition, the Committee shall examine any other matters referred to it by the Board of Directors.

Specific responsibilities of the Committee include:

- Reviewing the development and implementation of strategic business development initiatives and the ensuring business development policies and procedures are consistent with the strategic planning and development objectives of the Corporation.
- Monitoring the progress of trade projections against the Corporation's Statement of Corporate Intent, Corporate Plan and other strategic plans.
- Reviewing and making recommendations to the Board of Directors on trade and business growth opportunities and development.
- Monitoring the progress of the program of major capital works from concept development to commissioning required for the Corporation to meet its medium and long term objectives.
- Ensuring appropriate health and safety and environmental management practices are implemented for each major capital works to comply with the Corporation's policies and relevant legislation.
- Reviewing the adequacy and effectiveness of the Corporation's environmental management strategies, plans and policies.

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- Monitoring compliance with the Corporation's planning strategies/protocols and environmental licences and policies;
- Monitoring compliance with the Corporation's environmental reporting obligations to the Environmental Protection Agency and other regulatory authorities;
- Evaluating compliance with statutory responsibilities and applicable policies relating to business development, project management and procurement and planning & environment matters;
- Responding to emerging issues relating business development, project management and planning & environment that have the potential to impact upon the Corporation (e.g. changes in legislation or Government policy).
- Liaising as necessary with the Finance, Audit and Risk Management (FARM) Committee or Human Resources and Workplace Health & Safety Committee in relation to business development, project management and planning & environment matters.

The Committee shall undertake or commission an audit of relevant business development, project management and planning & environment policy and practices from time to time. Criteria for the Policy and Practices Audit may include:-

- Compliance with relevant legislation, government policies and shareholding Ministers' expectations;
- Consistency with the Corporation's strategic objectives as identified in the Corporation's Land Use Plan, Corporate Plan, Statement of Corporate Intent and other strategic planning and development policies of the Corporation; and
- Consistency with Board and senior management philosophy.

3. COMMITTEE MEMBERSHIP

The Board of Directors will appoint at least three (3) Directors to serve as members of the Committee. The Board may vary appointments to the Committee at any time and as it sees fit. The Board may approve, from time to time, the appointment to the Committee of up to two (2) members external to the Corporation. The chairman of the Board shall be an ex-officio member of the Committee, if not already a member.

When considering membership appointments, the Board of Directors will consider rotation of members to facilitate the input of new ideas, while retaining some degree of continuity via a core of experience.

Committee Chairperson

At the first meeting each financial year the Board of Directors shall appoint the chairperson of the Committee from those Directors appointed to the Committee by the Board.

If the chairperson is not present or is unwilling to act, the Committee members must elect a Committee member who is also a Board Director to chair the meeting.

Committee Secretary

The Chief Executive Officer will appoint a Secretary to facilitate the Committee's meetings and reporting duties. The Secretary will be responsible for the preparation and circulation of the meeting agenda and accurately minuting all decisions of the Committee in consultation with its chairperson. The Secretary will also be

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responsible for the timely tabling of all correspondence, reports and other information relevant to the Committee's activities and operations.

4. ETHICAL PRACTICES

Members of the Committee will, at all times in the discharge of their duties and responsibilities, exercise honesty, objectivity and probity and not engage knowingly in acts or activities that have the potential to bring discredit to the Corporation.

Members also must refrain from entering into any activity that may prejudice their ability to carry out their duties and responsibilities objectively and must at all times act in a proper and prudent manner in the use of information acquired in the course of their duties. Members must not use information obtained through their position on the Committee for any personal gain for themselves or their immediate families or in any manner that would be contrary to law or detrimental to the welfare and goodwill of the Corporation.

Further, members must not publicly comment on matters relative to activities of the Committee other than as authorised by the Board of Directors.

5. COMMITTEE MEETINGS

Meetings shall be conducted on a formal basis and be effectively minuted by the Secretary as to proceedings and decisions. Meeting agenda must be prepared and distributed to all members of the Committee at least five (5) working days prior to a meeting. Minutes of meetings must be prepared and distributed to Committee members as soon as possible after the conclusion of the meeting and must be confirmed as an accurate record of the meeting at the next subsequent meeting of the Committee.

Meetings of the Committee should be held at least three (3) times each year. In addition, the Committee chairperson may call such additional meetings as may be necessary to address any matters referred to the Committee or in respect of matters that the Committee wishes to pursue.

A quorum for a Committee meeting is half the number of members appointed (including the ex officio member) and if that number is not a whole number, the next highest whole number.

Only those members appointed by the Board of Directors may vote on matters before the Committee. As far as practicable, decisions of the Committee shall be regarded as its collective decision or advice. However, where there is material dissension to a decision, a minority view may be placed before the Board of Directors.

Other Attendances at Meetings

The Chief Executive Officer is to attend all meetings. The General Manager Operations, General Manager Business Development and General Manager Support Services shall have a standing invitation to attend all Committee meetings. Other executives or officers may be requested to attend Committee meetings to discuss or report on particular agenda items and such person(s) must attend.

When advice is required in relation to a matter subject to a Committee inquiry and it is considered sufficiently material to warrant the services of a specialist consultant

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external to the Corporation, the Committee may request the Chief Executive Officer to obtain such expert assistance.

The Committee may determine from time to time, that it is appropriate to conduct meetings privately with Senior Management. The reasons for such meetings will be forwarded to the relevant executives with the invitation to attend the meeting. The Committee may at its absolute discretion, decide to exclude some or all non-committee members from such a meeting.

6. ACCESS TO INFORMATION

The Committee shall have the freedom to conduct or authorise investigations into any matter within its objectives or as requested by the Board of Directors. The Committee shall be entitled to have access to all relevant information held by the Corporation. It is also authorised to discuss with any employee any matter that is the subject of an investigation.

The Committee shall be empowered to retain independent legal advice, advisers or other professionals to assist in its investigations / deliberations.

7. COMMITTEE REPORTING

The minutes of all Committee meetings and a report detailing the Committee's findings and recommendations must be tabled at the Board meeting following each Committee meeting, unless the Board meets within five (5) days of the Committee meeting in which case they are to be tabled at the next Board meeting thereafter.

The chair of the Committee shall:-

- Report the findings and recommendations of the Committee to the Board of Directors at the next possible Board meeting following each Committee meeting;
- Regularly update the Board of Directors about Committee activities and make appropriate recommendations;
- Ensure the Board of Directors is made aware of any business development, project management or planning and environment matters which may impact on the Corporation or its Directors as soon as practicable;
- Report to the Board of Directors at least annually on the performance and achievements of the Committee for the previous period; and
- Submit a summary of the role and achievements of the Committee for inclusion in the Annual Report of the Corporation together with a statement that the Committee has observed the terms of its charter.

8. COMMITTEE REVIEW

Annually the chairperson of the Committee shall assess the performance of the Committee and take appropriate action in respect of areas where there is a perceived need for enhancement of its role, operational processes or membership.

At least once every three (3) years the Committee shall arrange for a peer review of its operations and activities by an appropriately qualified person. The results of the

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review shall be reported directly to the Board of Directors. The chairperson of the Committee will action the performance evaluation and may obtain assistance if required.

A key outcome of the evaluation process should be for the Committee to set a series of goals to guide their activity over the coming year, as well as a review and update of the Committee Charter.

9. CO-OPERATION WITH THE COMMITTEE

Each employee must provide full, frank and meaningful advice on any issue raised by the Committee within a reasonable time of receiving such a request and shall co-operate fully with the activities of the Committee in all other respects. The annual report of the Committee will include a statement as to the extent of co-operation provided to the Committee during the year.

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APPENDIX 1

STANDING AGENDA FOR MEETINGS

MEETING DATE	MATTERS FOR CONSIDERATION
All Meetings	<ul style="list-style-type: none">• Reviewing status of implementation of strategic business development initiatives;• Monitor progress of trade projections against the SCI and budget;• Monitor major project implementation/progress against SCI and budget;• Review environmental incidents;• Review land use planning approvals;• Consider and make recommendations to the Board on trade and business growth opportunities and developments.
January	<ul style="list-style-type: none">• Consider emerging issues relating to business development, project management and planning & environment that have the potential to impact upon the Corporation (e.g. changes in legislation or Government policy).
April	<ul style="list-style-type: none">• Review Marketing and Business Development Strategy/Plan.• Review Land Use Plan.
June	<ul style="list-style-type: none">• Review the adequacy and effectiveness of the Corporation's environmental management strategies, plans and policies.
September	<ul style="list-style-type: none">• Planning & Environment Compliance Review• Major Projects Compliance Review (Procurement and Project Management)
December	<ul style="list-style-type: none">• Review BPPE Committee Charter and Annual Agenda

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